

**ABSTRACT****COLLABORATIVE GOVERNANCE IN VILLAGE FUND MANAGEMENT  
IN CEMAGA UTARA VILLAGE, BUNGURAN SELATAN DISTRICT,  
NATUNA REGENCY**

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*Collaborative governance is one of the ideal techniques in an attempt to enhance the quality of government administration, public services, and public policy performance in the middle of government limits in terms of resource capacity, financing sources, and networks. The goal of this research was to analyze government cooperation linked to the administration of village finances in Cemaga Utara Village, Natuna Regency during the COVID-19 epidemic. The research technique employed in this study is a qualitative method with a descriptive approach. In this study, researchers utilized primary data and secondary data. Based on the findings of the study that collaborative governance in managing village finances in Cemaga Utara Village, Natuna Regency has been operating very successfully by evaluating numerous components; beginning conditions, collaborative process, facilitative leadership and institutional design. The findings of the research also demonstrate that the characteristics that limit the collaborative process still exist in coordination indicators, namely that face-to-face meetings or dialogues are not optimal in the COVID-19 situation to maximize the activities.*

**Key words :** *Collaborative Governance in Village Fund Management in Cemaga Utara Village*

**ABSTRAK****COLLABORATIVE GOVERNANCE DALAM PENGELOLAAN DANA  
DESA DI DESA CEMAGA UTARA KECAMATAN BUNGURAN  
SELATAN KABUPATEN NATUNA**

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*Collaborative governance* adalah salah satu pendekatan yang ideal dalam upaya peningkatan kualitas penyelenggaraan pemerintahan, pelayanan masyarakat, dan kinerja kebijakan publik di tengah keterbatasan pemerintah dalam hal kemampuan sumber daya, sumber dana, dan jaringan. Tujuan penelitian ini adalah untuk mengkaji kolaborasi pemerintah terkait pengelolaan dana desa di Desa Cemaga Utara Kabupaten Natuna selama masa pandemi COVID-19. Metode penelitian yang dipakai dalam penelitian ini adalah metode kualitatif dengan pendekatan deskriptif. Dalam penelitian ini peneliti menggunakan data primer dan data sekunder. Berdasarkan hasil penelitian bahwa *collaborative governance* dalam pengelolaan dana desa di Desa Cemaga Utara Kabupaten Natuna sudah berjalan cukup baik dengan dikaji dari beberapa komponen; *starting condition, collaborative process, facilitative leadership* dan *institutional design*. Rekomendasi penelitian juga menunjukkan bahwa faktor-faktor yang menghambat proses kolaboratif masih terjadi pada indikator koordinasi yaitu belum optimalnya pertemuan atau dialog tatap muka dalam keadaan COVID-19 sehingga harus dilakukan lebih optimal.

**Kata Kunci : Collaborative Governance Dalam Pengelolaan Dana Desa di Desa Cemaga Utara**